

### THEME [INCO.2012-1.3] INCONET – Mediterranean Partner Countries

Deliverable N.: D5.1

# **Title**: Reports on Brokerages to Strengthen Research Cooperation -

Funding scheme: Coordination and support action

Project Acronym: MEDSPRING

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Grant Agreement n°: 311780

Author: MHESR

Dissemination level: PU (Public)

Coding: MEDSPRING/WP5/D5.1/V1/ReportsBrokerageCooperation

Official delivery date: M45

Project start: 1 February 2013 Project duration: 48 months







# Reports on 2 Brokerages for EU-MPC Research Cooperation on STI Report

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#### **Summary**

The aim of the Task 5.1 is to organize no. 2 face-to-face regional brokerage events to strengthen EU-MPCs research networking on selected societal challenges (water, energy, food). Networking will be finalized to the joint participation of EU-MPC researchers in the H2020 programme as well as in other relevant EU programmes.

In the present deliverable, a synthesis of the 2 events (the first held in Amman–JO in December 2013, the second held in Marrakesh-MA in June 2014) is presented.

#### 1. Introduction

The events were planned in the frame of the Capacity Building programme set by MEDSPRING on the new EU research framework programme Horizon2020. The workshop draws on the training needs analysis, which was conducted in the period July-September 2013.

About 100 people participated in the two events (more than 40 in Amman and more than 50 in Morocco, respectively).

The training targets researchers and research managers/co-ordinators/administrators of public institutions in the MPCs as well as research affiliated entrepreneurs from the participating MPCs. The workshop deliberately wants to bring researchers and administrators together in order to increase awareness of their roles and interdependencies in securing reliable project participation and management

#### 2. Rationale and Methodological Background

#### The methodological approach

Training activities are a useful tool to improve the quality of Mediterranean Partner Countries participation in the projects cofounded by the European Commission, by increasing skills and understanding of the administrative and technical issues related to the handling of FP projects, while heightening awareness of EU programmes and regional strategies.

In this framework, MEDSPRING project offers support to young and experienced researchers to reinforce their career and skills, through the organization of several training and capacity building activities, supporting Mediterranean researchers and project managers.

The MEDSPRING capacity building programme have a transnational dimension and will be based on the concept of training for trainers (to multiply its effect and impact). The training will be addressed to researchers (including young graduates), technology driven SMEs, governmental officers, FP national contact points and thematic contact points on different cross-cutting issues, with special emphasis on the 3 selected societal challenges (water, food, energy).

The capacity building programme aims at sharing knowledge among participants on different research and innovation related issues while - on the other side - will encourage participants to use and participate in the Framework Programme/HORIZON 2020.

Online capacity building (through live streaming) will also be managed to allow more participants to benefit from the training event in a more cost effective manner.

### 1<sup>st</sup> Training on H2020 for Mediterranean NCPs, research managers and researchers (Amman, 9-11 December 2013)

From the 9th to 11th December 2013, MEDSPRING organised in Amman (Jordan), a three-day training activity (21 hours) hosted by <u>HCST</u>, in collaboration with <u>DLR</u>, <u>UNIMED</u> and <u>CIHEAM-IAMB</u> called Training on H2020 for Mediterranean NCPs.

With the idea of carrying out a "**Training for Trainers**", the event aimed at providing Mediterranean-NCPs with fresh knowledge and insight of H2020, which would help them to organize training and coaching of local researchers and professionals in their own countries and get them acquainted with the structure of H2020.

The objective and content of the training is the knowledge and insight of the new upcoming European Programme H2020, with the aim of supporting NCPs organizing **national training events** on this subject and disseminate H2020 to local researchers and professionals.

The **28 participants** were scientists and administrative officers from **Algeria**, **Egypt**, **Jordan**, **Lebanon**, **Morocco**, **Palestine** and **Tunisia**.

The training programme had a regional dimension and it was based on the concept of training for trainers to multiply its effect and impact. It was prepared taking into account the results of a training needs analysis conducted by MEDSPRING during the period July - September 2013 targeting the NCP and the wide community of researchers and academics in the Euro-Mediterranean countries.

Lectures and exercises with **14 international experienced tutors** were scheduled, and an attendance certificate was provided by CIHEAM to the participants.

The speakers came from EC-DG Research, UNIMED (Italy), CNR (Italy), CIHEAM-Bari (Italy), DLR (Germany), TUBITAK (Turkey), INCONTACT project (Greece), University of Granada (Spain) and Heliopolis University (Egypt). The training tutor was Chiara Morini, CIHEAM-Bari.



Photo 1 – Group of participants to the brokerage in Amman (December 2013)

All the training materials and presentations are available on-line at the following address: <a href="http://agora.medspring.eu/en/content/training-h2020-presentations">http://agora.medspring.eu/en/content/training-h2020-presentations</a>

## 2<sup>nd</sup> training on H2020 for Mediterranean NCPs, research managers and researchers (Marrakesh, 11-13 June 2014)

MEDSPRING organized the "Training on H2020 for Mediterranean NCPs, research managers and researchers" in Marrakesh, Morocco, from 11th to 13th June 2014.

The event was the second one planned in the frame of the Capacity Building programme on the new EU research framework programme Horizon2020.

The workshop drew on the training needs analysis, which was previously carried out by MedSpring and - most important – on inputs and suggestions provided by Mediterranean National Contact and Focal Points who participated in the above mentioned first training in Amman (December 2013).

The training targeted researchers and research managers / co-ordinators / administrators of public institutions in the MPCs as well as research affiliated entrepreneurs from the participating MPCs.

More than 48 participants attended this training coming from Morocco, Algeria, Tunisia, Jordan, Lebanon, Palestine and Egypt. The workshop deliberately wanted to bring researchers and administrators together, in order to increase awareness of their roles and interdependencies in securing reliable project participation and management.

The training was structured on a three days setting.

On **Day 1**, the plenary session of the workshop was the occasion to familiarize participants with the overall programme design of H2020 and its novelties in comparison with FP7. It was also deepen the dimension "innovation" as well as call-topics which are most relevant for the Euro-Mediterranean cooperation.

**Day 2** provided in-depth training on proposal writing and project management and project implementation for separate working groups.

Day 3 was dedicated to a fast-track brokerage via web, triggering match-making among researchers and enhancing partnership with EU researchers on topics of common interest. For enhancing synergies among Euro-Mediterranean cooperation projects, this training event was organized in collaboration with the INCONTACT 2020 project (www.ncp-incontact.eu), which promotes the international dimension of the European Research Policy towards Horizon 2020, aims at developing a platform for stimulating closer cooperation among Horizon 2020 NCPs and experts and disseminates information about Horizon 2020 funding opportunities.



Photo 2 –Workgroup's activities during the event in Marrkesk (June 2014)

All the training materials and presentations are available on-line at the following address: <a href="http://agora.medspring.eu/en/content/training-h2020-marrakesh-presentations">http://agora.medspring.eu/en/content/training-h2020-marrakesh-presentations</a>

#### 3. Remarks on implemented capacity building activities

Capacity building is at the heart of tomorrow's regional employment, innovation, stability and prosperity. All the Mediterranean countries will benefit from it, if It becomes easier for individuals, research institutes, universities and companies to cooperate. Any obstacle to the cross-border flow of people, ideas and funding has to be removed.

Mutual benefits will emerge from increased cooperation between North and South Mediterranean, between academia and industry, between national and European initiatives, between European programmes and activities such as Structural Funds, Horizon 2020, EU neighboring policy, and so on.

Therefore, there is urgent need to capitalize on what has been done so far. Capacity building also facilitates the construction and use of critical mass of competences and stimulates cross-fertilization among national and international research teams. To facilitate capacity building and empowerment of transformative networks, major recommendations concern also the need for a well-structured approach of both "capacity" and "power" building. Both dimensions — capacity building and empowerment — are key factors. On one hand, it is necessary to strengthen project and institutional management capabilities; on the other hand, it is also necessary to facilitate building up efficient transformative networks and coalitions of change.

These networks and coalitions, operating as a bridge between the Southern and the Northern rims, include many different types of people, beyond the scientific communities. Particularly important are: the business sector (that needs to be involved as much as possible in project design and implementation, by matching funds and appropriate public/private partnership mechanisms); the civil society and young researchers.

Thus, capacity building should be the interface between Research and Innovation systems that, in general, have only random contacts as they fit different demands and expectations.

The creation of mutual acknowledgement and trust between the actors of these systems is a prerequisite to make the most of the efforts in knowledge exploitation in the MPCs. Thus, the main intervention strategy for capacity building should include a vaster array of actions such as organizational reforms, institutional strengthening, science-policy interfacing, training and networking, as well as participatory approach implementation.

Taking into account the new approaches that prevails in Horizon 2020, notably co-funding and co-ownership, the activities of capacity building may require a combination of various competences from EC and EU/MPC countries. The new schemes of R&D cooperation and new rules of management require that training plan for trainers be prepared. Moreover, training seminars could be followed by twinning activities in order to extend the scope of cooperation while putting capacity building at the core of the new regional strategic Research Agenda. In a time of increased global competition, it is urgent that Europe and Southern Mediterranean countries pool their resources of talent and knowledge for a better and shared future.

#### 4. Conclusions

Within the six months period starting from December 2013 and ended June 2014, the Medspring project's engagement in regard to capacity building as demonstrated previously could be summarized as follows:

**Objectives of the Training:** improving the quality of Mediterranean Partner Countries participation in the projects cofounded by the European Commission by increasing skills and understanding of the administrative and technical issues related to FP projects and increasing fundamental awareness of EU programmes and regional strategies

Number of trainings: 2

**Location of trainings:** Amman – Jordan (9-11 December 2013); Marrakesh – Morocco (11-13 June 2014)

**Number of participants:** 28 + 48 (total of 76 researchers)

**Participating countries:** Algeria, Egypt, Jordan, Lebanon, Morocco, Palestine and Tunisia. **Trainers from:** 14 international experienced tutors coming from EC-DG Research, UNIMED (Italy), CNR (Italy), CIHEAM-Bari (Italy), DLR (Germany), TUBITAK (Turkey), INCONTACT project (Greece), University of Granada (Spain), HCST (Jordan), MHESR (Egypt) and Heliopolis University (Egypt). The training tutor was Chiara Morini, CIHEAM-Bari.

**Topics covered:** - H2020 and innovation - Introduction to Horizon 2020 - H2020 and societal challenges - Building synergies between European Member States/Associated Countries and Mediterranean Partner Countries - NCP network development and business plan - H2020 vs FP7 - The international cooperation dimension - Practical work - NCP/systems networking and road map - Communicating research - The role of MedSpring in supporting research cooperation - Framing innovation in H2020 research - H2020 Web Portal - Deepening relevant call-topics 2015 - INCONTACT 2020 project overview - Have Your Say: Experiences & Expectations - Training workshop on proposal writing - Training workshop on project management and implementation - Presentation of work done by working groups (proposal making), discussion and wrap- up of the day - Fast-track online brokerage on specific call topics with MPC and EU participants through MedSpring Portal.

#### Recommendation regarding the H2020 training:

Taking into account the new approaches that prevail in Horizon 2020, notably co-funding and co-ownership, the activities of capacity building may require a combination of various competences from EC and EU/MPC countries. The new schemes of R&D cooperation and new rules of management require:

- that training plan for trainers should be prepared,
- training seminars could be followed by twinning activities in order to extend the scope of cooperation while putting capacity building at the core of the new regional strategic Research Agenda,
- driven by global competition, it is urgent that Europe and Southern Mediterranean countries pool their resources of talent and knowledge for a better and shared future. Therefore, networking events for which trained capacities are encouraged to participate to share their knowledge and be able to explore collaboration opportunities would be of high interested and should be put on the regional Research Agenda,
- more practical exercises to be included in the training programme and more group work should be allowed.

#### 5. References (web sources)

#### Brokerage event on MedSpring website:

Amman (2013): <a href="http://www.medspring.eu/event/training-mediterranean-ncps-h2020">http://www.medspring.eu/event/training-mediterranean-ncps-h2020</a>
Marrakesh (2014): <a href="http://www.medspring.eu/event/training-h2020-mediterranean-ncps-research-managers-and-researchers">http://www.medspring.eu/event/training-mediterranean-ncps-h2020</a>
ncps-research-managers-and-researchers

#### – Photo-gallery:

Amman (2013): <a href="http://agora.medspring.eu/en/content/snapshots-h2020-trainings-sessions">http://agora.medspring.eu/en/content/snapshots-h2020-trainings-sessions</a>

Marrakesh (2014): <a href="http://agora.medspring.eu/en/content/snapshots-training-h2020-marrakesh-morocco">http://agora.medspring.eu/en/content/snapshots-training-h2020-marrakesh-morocco</a>

#### – Live-streaming:

Amman (2013): <a href="http://agora.medspring.eu/en/content/training-mediterranean-ncps-h2020">http://agora.medspring.eu/en/content/training-mediterranean-ncps-h2020</a>

Marrakesh (2014): http://livestream.com/accounts/7790042/events/3074676/videos

#### Presentations

Amman (2013): <a href="http://agora.medspring.eu/en/content/training-h2020-presentations">http://agora.medspring.eu/en/content/training-h2020-presentations</a>
<a href="http://agora.medspring.eu/en/content/training-h2020-marrakesh-presentations">http://agora.medspring.eu/en/content/training-h2020-marrakesh-presentations</a>

### **ANNEX 1 - Events Agendas**







#### **Training on H2020 for Mediterranean NCPs**

Amman, Jordan, 9-11 December 2013

Organized by: HCST, Jordan; DLR, Germany; CIHEAM-IAMB, Italy

**Duration:** 3 days (21 hours)

**Objective and content of the Course**: knowledge and insight of the new upcoming European Programme H2020, with the aim of supporting NCPs organizing national training events on this subject and disseminate H2020 to local researchers and professionals.

**Participants:** Scientists and administrative officers from the following Countries: Algeria, Egypt, Jordan, Lebanon, Morocco, Palestine, Tunisia.

Description of the course: The training programme has a regional dimension and it is based on the concept of training for trainers to multiply its effect and impact. It has been prepared taking into account the results of a training needs analysis conducted by MEDSPRING during the period July - September 2013 and targeting the NCP and the wide community of researchers and academics in the Euro-Mediterranean countries. Lectures and exercises with international experienced tutors are scheduled. Attendance certificate will be provided by CIHEAM to participants.

#### **Speakers:**

EC-DG Research, UNIMED (Italy), CNR (Italy), CIHEAM-Bari (Italy), DLR (Germany), TUBITAK (Turkey), INCONTACT project (Greece), University of Granada (Spain), Heliopolis University (Egypt).

Training tutor: Chiara Morini, CIHEAM-Bari (email: c.morini@iamb.it; phone: 0039 080 4606245)

#### **Training programme**

#### Monday, 9 December

9h00 Welcome address (HCST, European Commission, MedSpring Coordinator)

#### 9h30-10h30 Introduction to Horizon 2020

A general outline to introduce the new research programme, with a focus on the three main key objectives, the main new elements of the programme, the international cooperation dimension, innovation and SMEs (Fadila Boughanemi, European Commission)

#### 10h30-12h30 H2020 and innovation

This session aims at briefly analyzing the innovation dimension of H2020. The trainer will unravel the concept of innovation framed in H2020, in relation to the main EU policy and research strategy, research topics and research valorization.

The session will also address "H2020" factors that would successfully enhance competitive research and innovation, including the role of private industry and civil society and the process of moving from a research idea to market (**Trainers: Raniero Chelli, Oliver Rhode**)

The session will end with an exchange of ideas with and among trainees

#### 12h30 - 14h00 Lunch break

#### 14h00 - 15h00 **H2020** and societal challenges

The session will take stock of societal challenges framed in H2020 and analyse them in terms of priority for the Mediterranean countries as well as research cooperation opportunity between Mediterranean and EU researchers (**Trainer: Hamid El Zoheiry**)

### 15h00-16h00 Building synergies between European Member States/Associated Countries and Mediterranean Partner Countries.

This session intends to provide an overview of cooperation Euro-Mediterranean cooperation options beyond the traditional tools of research project. In brief, the session will address regional instruments like ERANET and Article 185 under H2020 as tools aiming at building synergies among national research programmes or – like in the case of Article 185 of the Lisbon treaty – long-term and stable Euro-Mediterranean cooperation (**Trainers**: **Marilena Rossano**, **Hamid El Zoheiry**)

#### 16h00 – 17h30 NCP network development and business plan

The session will address the current status of NCP networks at European and International level focusing on main objectives of a NCP network and best

practices. The session will also give the opportunity to dig out good practices of NCP activities and services. (**Trainer: George Baroutas**)

#### 17h30 **Course appreciation**

Together with trainers and training tutor, participants will have an exchange on topics of the day and will ask clarification on issues and themes which are not clear. Participants will have the opportunity to suggest deepening specific topics in the 2<sup>nd</sup> or 3<sup>rd</sup> day.

#### Tuesday, 10 December

#### 9h00 - 12h00 **H2020 vs FP7**

The session aims at providing a sound understanding of H2020 novelties in comparison with rules and guidelines followed in FP7. There will be two main sub-sessions, respectively on i) programme / project management novelties, focusing mainly on preparation technical document and project technical management, evaluation and -ii) administrative novelty for NCPs (including rules of minimum requirement) , financial and budgeting rules, changes in documentation, changes in the web portal (**Trainers: Firat Gedikli, Carlo Polidori**).

#### 12h00-12h30 The international cooperation dimension

The session will analyse in details opportunities for international cooperation in the up-coming calls and will make an appreciation of the real matching interest / needs with Mediterranean countries. The trainer will present the screening exercise done in the up-coming thematic Work Programmes, highlighting topics addressed to Mediterranean, ENP countries, international cooperation at large or with a strong focus on the societal challenges of the region. These topics will be consider again in the Working Group foreseen in the afternoon (**Trainer: Marinella Giannelli**)

#### 12h30-14h30 Lunch break

#### 14h30 - 17h30 Practical work

This session aims at working together with participant and set down a check-list and a first base of a project idea according to new H2020 rules and topics of interest identified in the morning session.

Two working groups will be organized and people clustered on the base of their background and main interest. Therefore, there will be a possibility to have two working groups focusing respectively on -) the technical part of project idea -) the administrative / budgetary part of the project idea (**Facilitators: Firat Gedikli, Carlo Polidori**)

17h30 Presentation by NCP of the outcomes of the working groups and discussion

#### Wednesday, 11 December

#### 9h00 – 12h00 NCP networking and road map

This session does not foresee a trainer but a facilitator. The aim of the session is that of gathering together participants and discuss possible road map of activities, particularly: -) how MedSpring can support and contribute to NCP future developments, -) how NCP can take advantage of INCONTACT and can get any support from it. The project INCONTACT is funded by FP7-INCO and aims at supporting NCPs through meetings, training and WEB networking / forum (Facilitators: Omar Amawi, Chiara Morini)

#### 12h00 - 14h30 Lunch break

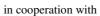
#### 14h30 – 17h00 Communicating research

This last session aims at making an overview of methods and good practices of communication to researchers and civil society, particularly on research programmes (i.e. H2020 or national programmes), research projects and research valorization. The final scope of this session is to make NCPs more confident with communication methods / technique and improve their skills (**Trainer: University of Granada, Spain**)











## Training and capacity building on Horizon 2020 for Mediterranean NCPs, Research Managers and Researchers

Marrakech, Morocco, 11-13 June 2014

#### **Rationale**

**MEDSPRING** (www.medspring.eu) is an EU funded project with the objective to encourage and strengthen the Euro-Mediterranean Cooperation on Research and Innovation in relation to the following societal challenges: Resource efficiency (particularly Water), High Quality Affordable Food and Energy. It is a four-year (2013-2016) project funded by the 7th EU Research Framework Programme (CAPACITIES Programme – International Cooperation).

The event is the second one planned in the frame of the Capacity Building programme set by MEDSPRING on the new EU research framework programme Horizon2020 and is scheduled for 11-13 June in Marrakech, Morocco. The workshop draws on the training needs analysis, which was previously carried out by MedSpring and – most important – on inputs and suggestions provided by Mediterranean National Contact and Focal Points participating in the training workshop in Amman in December 2013 which was also dedicated to H2020. The training targets researchers and research managers/co-ordinators/administrators of public institutions in the MPCs as well as research affiliated entrepreneurs from the participating MPCs. The workshop deliberately wants to bring researchers and administrators together in order to increase awareness of their roles and interdependencies in securing reliable project participation and management.

The training is structured on a three days setting.

On Day 1, the plenary session of the workshop will familiarise participants with the overall programme design of H2020 and its novelties in comparison with FP7. It will also deepen the dimension "innovation" as well as call-topics which are most relevant for the Euro-Mediterranean cooperation. Day 2 will provide in-depth training on proposal writing and project management and project implementation for separate working groups. Day 3 will be dedicated to a fast-track brokerage via web, triggering match-making among researchers and enhancing partnership with EU researchers on topics of common interest.

The training will be both video streamed and recorded for registered participants, i.e. participants in previous workshops, respondents of MED-SPRING training needs and cluster analyses etc., other applicants in the MPCs who could not be considered for direct participation, researchers and research administrators in the MPCs, and EU researchers interested in cooperation with MED partners, especially on call topics within the three priority challenges.

For enhancing synergies among Euromediterranean cooperation projects, this training event will be organized in collaboration with the **INCONTACT 2020** project (www.ncp-incontact.eu), which promotes the international dimension of the European Research Policy towards Horizon 2020, aims at developing a platform for stimulating closer cooperation among Horizon 2020 NCPs and experts and disseminates information about Horizon 2020 funding opportunities.







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#### **Training on H2020 for Mediterranean NCPs**

Marrakech, 11-13 June 2014 Venue: Palm Plaza Hotel

#### **Programme**

#### Wednesday 11 June - SESSION I

9h00 Welcome (MESFCRS, European Commission, MedSpring Coordinator, INCONTACT

2020)

9h20-9h30 The role of MedSpring in supporting research cooperation

Short outline of MedSpring key activities to support Euro-Mediterranean cooperation

within H2020 and beyond

Speaker: Claudio Bogliotti, MedSpring Coordinator

9h30-10h30 Introduction to Horizon 2020

A general outline to introduce the new research programme, with a focus on the three main key objectives, the main new elements of the programme, the international cooperation dimension, innovation and SMEs. The presentation will last about 30 minutes and will be followed by open discussion.

Speaker: European Commission, DG Research and Innovation

10h30-11h00 Coffee Break

#### 11h00 – 12h00 Framing innovation in H2020 research

This session aims at providing a comprehensive overview of how the innovation dimension should be successfully and effectively included in research proposals, particularly in those having a strong international connotation and addressing main societal challenges in the region (water, food, energy, health etc). Further, the issue of public-private partnerships, including SMEs, will be addressed and an envisaged project (Vallis Solaris) be presented.

Speakers: Sven Kreigenfeld, EPC, TU Dresden; Volker Wittwer, Fraunhofer Institute for Solar Energy







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#### 12h00 - 13h00 H2020 Web Portal

This session aims at getting familiar with the new research framework programme portal and at explicating its differences from CORDIS. The trainer will work with participants surfing the H2020 Portal, getting acquainted with the web-map, finding opportunities, reading and learning rules for participation, funding etc. The search of a specific call-topic and rules/guidelines will be simulated.

Speakers: Sabine Steiner-Lange, DLR / NCP Life Sciences

13:00-14:30 *Lunch break* 

#### 14h30-16h00 Deepening relevant call-topics 2015

This session will provide a detailed insight of call-topics relevant to Euro-Mediterranean research cooperation. Identified call-topics will be analysed and possibly used as a base for preparing a frame of interests expressed by Mediterranean researchers to be published on-line through the MedSpring AGORA and be visible to EU researchers. Outcomes will be used as a base for Day 3 activities. The presentation will be followed by open discussion and expression of interest in specific topics by participants.

Speakers: Claudio Bogliotti, CIHEAM-IAMB; Chiara Morini, CIHEAM-IAMB

16h00-16h20 Coffee break

#### 16h20-16h30 INCONTACT 2020 project overview

Short presentation of the project key activities supporting the international cooperation in H2020.

Speaker: Elena Maffia, APRE

#### 16h30-18h00 Have Your Say: Experiences & Expectations

An introduction to the Moroccan participation in previous EU-MED projects will be given and experiences of best practices and challenges shared. Participants from the host country as well as from other MED countries are invited to respond to the inputs and to add their own experiences with previous projects. The discussion should highlight success factors and lessons learned, which could be of interest for future projects. Thus, the audience is expected to play an active role by bringing their expectations regarding the new Framework Programme into the discussion.

Facilitator: Zeinab El-Sadr

Speaker: Mohammed Benbouida (MESFCRS)







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#### Thursday 12 June - SESSION II

#### 9h00-13h00 Training workshop on proposal writing

This session aims at practical training/exercise on proposal writing for **two parallel working groups.** The workshop will familiarize participants with the main phases which a research partner should undertake when joining a proposal preparation. It will also reflect on requirements and standards of a proposal contribution under H2020. Finally, the session will include a fast-track exercise on proposal coordination by an MPC project participant, based on the stocktaking of H2020 call-topics presented in Day 1. Two trainers will support each working group, that will develop a case to be presented in plenary session.

Working group 1: Sabine Steiner-Lange, DLR + Moez Jebara, TESR

Working group 2: Sven Kreigenfeld, European Project Centre, TU Dresden + Zeinab el-Sadr, MHESR

13h00 - 14h30 Lunch break

#### 14h30 – 17h30 Training workshop on project management and implementation

This session includes practical training/exercise on project negotiation and implementation for **two parallel groups**. The training will aim at successfully tackling the different issues and tasks to be addressed when negotiating as well as implementing the project, particularly partners management, Work Package management, task management, financial/resources management, reporting (technical and financial), dissemination and outreaching etc. (two trainers for each working group)

Working group 1: Raniero Chelli, UNIMED + Chiara Morini, CIHEAM

Working group 2: Elena Maffia, APRE / INCONTACT + Omar Amawi, HCST

17h30-18h30 Presentation of work done by working groups (proposal making), discussion and wrap- up of the day

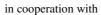
Coffee breaks are scheduled for 10h30 and 16h00

20h00 (Bus departure) Social dinner at restaurant "Chez Ali" on invitation of The Minister of Higher Education, Scientific Research and Training, Mr. Lahcen Daoudi











#### Friday 13 June - SESSION III

#### 9h00-12h00 Fast-track brokerage on specific call topics

This session aims at encouraging bilateral/multilateral match-making among participants on H2020 call-topics which are relevant to Euro-Mediterranean Cooperation and in which participants expressed interest. The entire session is available on-line to the research web community, which will also have the opportunity to express interest in specific topics. Online participation of EU researchers of matching research interest will be encouraged and publicized by MedSpring Agora before the event.

9h00 Technical briefing of participants

9h30 Objective and scope of the event, introduction of people connected via

**WEB** 

9h45-10h45 On-line/streaming: participants express interest in call-topics 2015,

describing expertise and inputs envisaged to projects and partnership

10h45-12h15 Training Room - WEB Community exchange Enhancing Euro-

Mediterranean partnership

12h15-12h30 Summary and outline of follow-up measures

### **ANNEX 2 - Photo galleries**



Photos 3 - Some snapshots from the event in Amman (December 2013)



Photos 4 - Some snapshots from the event in Marrakesh (June 2014)